



**Aid Coordination Unit  
Office of the Prime Minister  
Federal Government of Somalia**

### Terms of Reference

| <b>Support to facilitation of process of refinement of the Somali Aid Architecture</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                    |
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| Location                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Mogadishu, Somalia |
| Language Required                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Somali, English    |
| Duration of Initial Contract                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2 months           |
| <b>Background</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                    |
| <p>Somalia has made significant progress in recent years towards peace, stability and prosperity. A national government has led a process of peacebuilding and negotiation aimed at establishing a new political settlement based on a federal model. The country has been one of the largest beneficiaries of aid in the world. The government is committed to make better use of the aid it receives now and continues to build the economic and social services' institutions to reduce its dependency on aid. However, all stakeholders generally agree that current aid management and coordination arrangements can be improved.</p> <p>The government is currently carrying out a series of processes towards which external aid should align and which may affect the structure of the Somali aid architecture. On one hand consultations are being conducted to prepare a revised National Development Plan (NDP 9) which will also act as an iPRSP for the period 2020-2024. On the other hand the government, through an effective internal coordination mechanism, has recently finalized and implementing four roadmaps which identify a wide set of priorities and propose milestones and activities in the areas of Inclusive Politics, Economic Development, Security &amp; Justice, and Social Development. The government is also committed to the New Partnership for Somalia (NPS), agreed in London in May 2017, which includes a Mutual Accountability Framework (MAF) between the Government and the international community.</p> <p>In addition, Somalia has undergone extensive reforms, including related to economic governance and public financial management, in line with the benchmarks of the IMF Staff-Monitored Programme and latterly focusing on the indicators associated with EU budget support. Many initiatives have been introduced to enhance the effectiveness of external assistance towards reconstruction and development.</p> <p>Within this context, the Federal Government of Somalia is planning to organize a Somali Partnership Forum (SPF) in July 2019. The preparations of the forum open an opportunity to focus attention on aid management and coordination within the context of the NPS, its Mutual Accountability Framework, the Roadmaps, and Somalia's upcoming 9<sup>th</sup> National Development Plan. The intention is to simultaneously increase the effectiveness of external assistance for improved impact, whilst seeking to streamline and rationalise the system and make it clearer and more effective for all. While agenda items for the SPF are currently being worked on, one objective of the Forum is to endorse a revamped and inclusive aid coordination structure that aligns with the Roadmaps and the upcoming 9<sup>th</sup> National Development Plan.</p> |                    |

**Objective**

Within this context, dedicated support of a lead international consultant supported by a national consultant is required for the preparation of a refined aid architecture that aligns to and supports the proposed structures of the government roadmaps and NDP 9 in a coherent manner, and which is coherent with the existing mutual accountability framework and partnership principles, currently being updated.

The updated framework will be presented in the SDRF SC for endorsement and will address the continuous challenges of ensuring effectiveness of aid in propelling development gains forward towards the achievement of the Sustainable Development Goals (SDGs). It is expected to further facilitate dialogue between government and international partners, considering the pressing needs of humanitarian and development assistance, and to ensure improved equity of donor support across all of Somalia's regions and Federal Member States while promoting gender equality, strengthening national institutions, responding to shocks and sustaining peace.

**Tasks**

The consultant will support the work of the lead consultant in the development of a proposal of options for a refined aid architecture which adjusts to the proposed structures of the Roadmaps and the NDP 9 in a coherent manner and of a refined aid architecture as agreed by Somali stakeholders and partners, particularly by facilitating engagement of different stakeholder groups in the consultations. His/her main counterpart in the Federal Government of Somalia will be the Aid Coordination Unit in the Office of the Prime Minister. He/she liaise with the technical joint government team working on streamlining the architecture through the facilitation of the Aid Coordination Unit at the Office of the Prime Minister.

The supporting consultant will facilitate consultations with Government and other stakeholder groups (FMS, civil society, private sector, women's groups, Parliamentarians, international partners) and help in consolidating their respective views and perspectives in a single document of options for a refined aid architecture, which will also consider existing aid architecture arrangements in a way that responds to agreed priorities and adapts to the structure of NDP 9 and Roadmaps.

The proposal will include a section which will analyse the interconnection and complementarities between the 9<sup>th</sup> National Development Plan and the 4 government roadmaps, including options for improved multi-stakeholder coordination for effective implementation. It will be the result of consultations with the Federal Government of Somalia, Federal Member States, the Banadir Regional Administration, the international community, civil society, women's groups, the private sector and Parliamentarians. The national consultant will ensure that these stakeholder groups are consulted and their voices, challenges, needs and expectations are captured in the proposed options of a refined aid architecture.

A first draft of the engagement plan will be shared at the beginning of the consultancy and discussed for approval by the MAF Task Force/Joint SPF Secretariat and the Technical Coordination Harmonization Team. The engagement plan will consist of consultations with both the MAF Task Force/Joint SPF Secretariat and the Technical Coordination Harmonization Team as well as other actors and will allow the consultant to prepare a proposal with options for a refined aid architecture in Somalia which aligns to both NDP 9 structure and four government roadmaps. The options will be discussed at an aid effectiveness workshop to be held in June with SDRF core group participation, where a final refined aid architecture is expected to be agreed upon. The proposed refined aid architecture will be presented for endorsement by the SDRF SC and the support consultant will ensure that final documents are prepared and shared in advance of that meeting.

The proposal will assess the pros and cons of SDRF and the CAS being separate or integrated, as well as the risks and benefits of each option being proposed, along with a summary of views from key stakeholders. Buy-in of the final option is critical so views from all will need to be gathered and flagged explicitly. In addition the proposal include a section on lessons from other countries' experiences which will result of a desk review of aid management and coordination arrangements in different countries.

The consultant will disseminate and inform government institutions and stakeholder groups on refined aid architecture.

#### **Timeframe**

The consultancy will last for 2 months. The consultant will sit in ACU premises. He/She will participate in MAF Task Force/Joint SPF Secretariat and Technical Coordination Harmonization Team meetings and prepare and engage in meetings with Federal Government officers, international partners, Federal Member States, the Banadir Regional Administration, civil society, women's groups, private sector, and Parliamentarians. He/she is required to start work as soon as possible, preferably commencing the assignment within June.

#### **Required qualifications and experience**

- Advanced degree in International Development, Economics, Public Administration, strategic management or other relevant field from a reputable institution;
- Minimum 5 years' professional experience in public administration, governance, policy development and/or aid effectiveness;
- Sound understanding of the Somali political environment, its aid coordination structures as well as of the Somali civil society environment;
- Excellent interpersonal skills, ability to build consensus and good judgement in dealing with politically sensitive issues;
- Proven ability to facilitate engagement and coordination amongst different institutions and stakeholder groups;
- Proven ability to deliver results in complex and challenging environments, and to translate strategies and good practices into practical and feasible solutions;

**Qualified women are encouraged to apply.**

#### **Competences**

- Demonstrated excellent written and oral communication skills in the English and Somali languages
- Excellent interpersonal and networking skills with a demonstrated ability to build and maintain professional relationships;
- Cross-cultural experience and sensitivity;
- Ability to work effectively under pressure.

#### **Application Details**

To apply, send your CV and covering letter to [acu@opm.gov.so](mailto:acu@opm.gov.so) indicating the correct name for the consultancy you are applying by **14<sup>th</sup> June 2019**.