



JOINT GALKAYO PEACEBUILDING INITIATIVE

Investment ID No.	SSFMR-005-A1
Date Released	2 November 2018
Investment Name	Joint Galkayo Peacebuilding Initiative
Investment Scope	<p>The Somalia Stability Fund (SSF) is seeking organizations to implement project activities with the objective of promoting peace in Galkayo town, covering north and south Galkayo administered by Puntland and Galmudug States respectively. The Peacebuilding Initiative will have a separate component on rehabilitation of the existing solar street lights in the town.</p> <p>SSF is seeking a local consortium comprising of only one organisation from North Galkayo (i.e. Puntland) and only one other organisation from South Galkayo (i.e. Galmudug) with both organisations having a proven track record in implementing peacebuilding Initiatives, preferably in Galkayo to apply for this Call.</p> <p>SSF will award one (1) contract under this Call. Local organisations (both NGOs and consulting firms) from North Galkayo and South Galkayo or Puntland and Galmudug states must form a consortium/ partnership.</p> <p>Please note that one of the minimum requirements for the local consortium is to comprise of one local organisation to be registered in Puntland and one other local consortium member to be registered in Galmudug. See also Minimum eligibility requirements and Evaluation Criteria section.</p> <p>Note that an organisation can only apply under ONE consortium for this call.</p> <p>Refer to Annex I for the Terms of Reference (TOR) for this investment.</p>

Investment Time Frame	January 2019 – March 2020 (a closeout phase of 2 months must be included in this time frame.)
Region & Town	<p>Two States of Somalia:</p> <ol style="list-style-type: none"> 1. Galmudug State 2. Puntland State <p>Implementation will focus on Galkayo Town and its surrounding rural areas.</p>
Estimated Budget	<p>The investment ceiling is US\$ 1 million.</p> <p>Note 1: No profit or fee will be paid under the Accountable Grant Agreement resulting from this Call.</p> <p>Note 2: The proprietary grant management system and reporting platform is required of all investees, which comes up to US \$1,800 per year and this should be included in the budget.</p> <p>Note 3: Applicants should include and allocate the costs for an external audit to be undertaken at the end of the investment within the budget.</p>
Contact Person for Questions	<p>Applicants are encouraged to review the SSF II Year 1 Annual Report (Annex III) and the SSF Gender Equality and Social Inclusion Strategy (Annex IV) for additional background information on the Stability Fund’s priorities.</p> <p>If you have any questions regarding the evaluation and contracting process, please contact us no later than 15 November 2018 at: procure@stabilityfund.so</p> <p>NOTE: Responses to clarification questions will be posted on the website by 1700hrs EAT on 19 November 2018 where the Call for Proposals was advertised and also on the one drive link to the folder with the full CFP package. Click this link. https://goo.gl/kCV4uU</p>
Communication	<p>Any clarification questions and all communication are to be done through the procure@stabilityfund.so email address.</p> <p>Any informal communications that is not through the above-mentioned authorised email address could lead to immediate disqualification of the applicant.</p>

<p>Deadline</p>	<p>Proposals must be submitted by 14:00 HRS (EAT) on <u>30 November 2018</u> via e-mail to: <u>procure@stabilityfund.so</u></p> <p>Note 1: No exceptions will be made for late entries. Please note, only shortlisted applicants will be contacted.</p> <p>Note 2: SSF reserves the right to accept any proposal or to reject all proposals at any time prior to the award of contract.</p> <p>Note 3: SSF also reserves the right to cancel this procurement at any point in time prior to contracting.</p>
<p>Proposal Format and Content Requirements</p>	<p>Proposal Format and Content Requirements are provided in Annex II and the Budget template can be found in Annex V. Applicants and consortia are also required to fill in the Proposal Submission Form provided in Annex VI.</p>
<p>Anticipated Award Type</p>	<p>It is anticipated that through this Call process, one (1) Accountable Grant Agreement (AGA) will be awarded. The Investment Partners will be required to implement the investment in accordance with the terms and conditions contained in the AGA. Submission of a proposal implies acceptance to terms contained in the AGA.</p> <p>See the link below to view the SSF AGA template, which is subject to changes. http://stabilityfund.so/apply/</p>
<p>Evaluation & Contracting Process</p>	<p>The evaluation and award process will be conducted in three (3) main phases, with the end goal of one (1) investment to be implemented through the Call:</p> <p>Phase 1 (Initial Submission Phase)– Consortia who meet the “Minimum Eligibility Requirements” (see Annex VI: Proposal Submission Form) will have their proposals evaluated further. An SSF Evaluation Panel will assess all Proposals according to the evaluation criteria specified herein. A limited number of applicants/Consortia, between 3 and 7 consortia, will be short-listed and invited to Phase 2.</p> <p>Phase 2 (Presentations) – Bidders short-listed under Phase 1 will be notified in writing and invited to present their proposals to the SSF technical team that will include the Evaluation Panel. The composition of the SSF team that will be present in the presentation shall be communicated to the shortlisted bidders. Representatives from both organisations in the consortia must attend the presentation phase,</p>

failure to do so may lead to disqualification. The presentations will be scored according to the established Evaluation Criteria set out below and will form part of the final selection of partners. SSF will undertake a due diligence and capacity assessment (DDCA) on the preferred consortium before proceeding to Phase 3. In the interest of time, SSF may decide to undertake DDCA on the top two consortia with the intention of awarding the top scoring consortia who meets the DDCA requirements.

Phase 3 (Submission of Final Documents and Contracting) – The SSF Evaluation Panel will make a final selection of applicant based on the results of Phase 2 and the due diligence and capacity assessment.

If the preferred Consortium does not meet expected due diligence and capacity assessment, they will not be contracted. The selected applicant who meets the DDCA will be requested to submit final documents and proceed to award.

The Anticipated Award Type resulting from this Call process is one (1) Accountable Grant Agreement (AGA). The Investment Partner will be required to implement investments in accordance with the terms and conditions contained in the AGA.

SSF reserves the right to expand the list of short-listed Consortia in Phase 1 if final agreement is not reached with the preferred applicant to meet programmatic objectives.

Applicants are to submit one Proposal covering the two sides of Galkayo town and its surrounding rural areas.

Minimum eligibility requirements and Evaluation Criteria

In order to meet the minimum eligibility requirements, the consortium must be able to confirm in writing and provide the required documents to meet the following:

- The consortium is made up of one local organisation registered in Puntland and one other local consortium member registered in Galmudug.

With minimum eligibility requirements met, applications will be evaluated against the following set of criteria:

Evaluation Criteria	Score
Demonstrated understanding of the targeted Federal Member States in general and Galkayo town in particular and approach to operating within that context	15%

	Demonstration of how the investment ensures value for money, i.e. economy, efficiency, effectiveness and equity	15%
	Clearly articulated design and methodology including innovation and partnerships with formal and informal institutions.	30%
	Experience of effective community, government (at all levels: FMS, district and town) and private sector engagement including clear approach to Gender Equality and Social Inclusion (GESI) and conflict sensitivity.	20%
	Previous experience implementing peacebuilding and reconciliation Initiatives.	20%

Evaluation and Award Timeline	Step	Timeline
	Submission of Call for Proposals (CfPs)	30 November 2018 at 14 00 HRS (EAT)
	Evaluation of Proposals	10 – 16 December 2018
	Presentation by shortlisted applicant/s	17 December – 23 December 2018
	Initial Selection of applicant	7 January 2018
	Due Diligence and Capacity Assessment on selected applicant	8 January – 13 January 2019
	Final Selection & Contracting of partner	14 January – 20 January 2019
	<p>PLEASE NOTE: The Somalia Stability Fund reserves the right to alter this timeline as deemed necessary and at its sole discretion, except that the deadline for Submission at this stage is fixed at 1400 HRS (EAT) on 30 November 2018.</p>	
Whistleblowing and Complaints	<p>During the course of this procurement if you come across any issues of bribery, corruption or wrong doing on SSF's part, please feel free to contact Gareth O'Hagan, SSF Programme Director at Gareth.OHagan@adamsmithinternational.com or adamsmith@safecall.co.uk</p> <p>If you would like to lodge a complaint in regards to this procurement, please write to both emails above. We will endeavour to respond in good time.</p>	
Partners Profile	<p>Proposals are invited from: Consortium (NGOs and consulting firms) with a proven track-record of delivering relevant and effective peace programmes.</p> <p>SSF only accepts applications from LOCAL ORGANISATIONS specialized in peace building field and preferably based and operating in North and South Galkayo to form Consortium/partnership;</p> <p>SSF encourages Consortium to demonstrate awareness of ongoing peace building activities and relevant projects and a willingness to coordinate its activities with existing or upcoming programmes of other organisations.</p> <p>Please note that SSF has very rigorous fiduciary risk management requirements and a zero-tolerance policy for corruption and fund diversion.</p>	

ANNEX I: TERMS OF REFERENCE

ABOUT THE SOMALIA STABILITY FUND (SSF)

The Somalia Stability Fund is a multi-donor fund working towards a peaceful, secure, and stable Somalia. It offers Somali stakeholders a source of multi-year funding that can respond to local needs and opportunities.¹ The Stability Fund aims to contribute to enhancing stability in Somalia through the following programmatic outputs:

1. Fault-lines for political conflict (FGS-FMS, inter & intra state) are identified and appropriately addressed
2. Enhanced popular participation in governance, particularly for women and excluded communities
3. Increased government visibility and community engagement
4. Reduced community vulnerability to conflict

This investment contributes directly to Outputs 1 and 4 and significantly contributes to output 3 above; please ensure that your proposal's theory of change links directly to this output.

SSF is guided by key principles of local ownership and sustainability. It is committed to high-quality programming. The key implementation principles for SSF II include:

- I. *Context-appropriate* – SSF strategy and programming will be based on regular analysis and scenario-planning, ensuring a flexible and adaptive approach which responds to changes on the ground. See Section 7 for more on SSF's approach here.
- II. *Right people, right places* – SSF will empower its Somali staff in the SO and the Fund Manager country team, who speak the language and bring strong local understanding and political networks, ensuring that this informs policy and programming decisions.
- III. *Put politics first* – the Fund will engage with Somali politics to understand incentives and identify investments; and use project funding and the SO's influence to help to build confidence in political processes and underpin the agreements that come out of them, including through use of performance funding where opportunities emerge.
- IV. *Learning and adapting* – SSF will develop a learning agenda which supports the iteration and adaptation of strategy and programming in line with emerging evidence and lessons.
- V. *Coalition-building* – SSF use diverse fora to share SSF analysis and learning and encourage a commonality of intent in pursuing policy objectives, such that, SSF's contribution to stability is part of a wider strategy to tackle the drivers of conflict.
- VI. *Local ownership* – SSF will ensure alignment with government priorities and government

¹ For additional information about SSF, applicants are encouraged to consult the SSF website at www.stabilityfund.so.

visibility and leadership across all investments, whilst at the same time supporting government- community engagement and responsive delivery, as the key to building trust between communities and government and ensuring sustainability.

- VII. *Gender and conflict sensitive* – SSF investments will aim to positively address conflict dynamics and shift gendered power relations to promote women’s empowerment.
- VIII. *Risk and return* – SSF will take a balanced portfolio approach to risk, which ensures that high risk projects are balanced by low risk projects, being honest about why certain risks (political, security, etc are worth taking).

INVESTMENT BACKGROUND

In 2018 August, SSF staff members have undertaken an initial assessment of the Galkayo town. The aim of this assessment was to identify areas where SSF Fund could provide support. The findings of this assessment report have informed this call for proposal.

THE PROBLEM

Galkayo is the regional capital of the Mudug region, currently divided between Puntland and Galmudug states. The city is a strategic and commercial hub and serves as a major exchange point for goods. The administration of the city is currently divided, with the north administered by Puntland State and the south by Galmudug State. Members of the Hawiye clan have settled in the southern part of the city and region, and the Darood in the north. Historically, there have been numerous inter-clan and inter-state conflicts in the city and after Barre’s regime collapsed in 1991, Galkayo became a deadly flashpoint between Darod and Hawiye militia.

This mythical line that divides the city was a product of a peace deal signed in the mid-90s after fierce fighting between the two main inhabiting groups in the city. In June 1993, clan and front leaders General Mohamed Farah Aidid and Colonel Abdullahi Yusuf Ahmed signed an agreement in Mogadishu to solve the conflict that had devastated the city. Community elders and intellectuals from both sides of the divide also played a key role in these negotiations. This agreement led to relatively peaceful coexistence between the communities living in the northern and southern sides of Galkacyo with an imaginary green line dividing the two sides of the city up until 2015.

In 2015, 2016 and 2017, there were inter-clan and inter-state conflicts in Galkacyo based on land and boundary disputes between the states that led to death of many and huge displacements. The Federal Government of Somalia mediated between the two sides, and the state leaders of Puntland and Galmudug signed an agreement on 16th December 2017 to end the violence in Galkacyo.

The agreement included establishment of a joint police force of 200 officers from both sides and placing a contingent of the Somali National Army (SNA) at the border dividing the city and allowing free movement of people and transport in Galkacyo. The joint police and SNA placement has created peace, sense of trust and confidence in the town. In addition,

since this agreement in December 2017, there has been promising efforts led by both sides of the district administration, elders, women and youth groups and the district business groups to hold the city together, create trust and work towards a sustainable peace in Galkayo city and beyond.

The efforts so far exerted by the different segment of the community along with their respective administrations though remarkable may not be sustainable due to limited of capacity and external influences. Hence, there is need to enhance trust between individuals and groups in society and restore the legitimacy of the state institution.

SSF strongly believe that peacebuilding is about deep, long-term transformations. This requires an integrated approach, engaging a diverse range of actors. Therefore, the SSF is seeking to pilot approaches to peacebuilding in Galkayo that work with key segments of the community (peace committee, women and youth committees, business, civil society and government agencies) to build their capacity to manage conflict in a non-violent way. These activities respond to SSF II Outputs 1, 3, and 4 (listed above).

ENVISAGED INITIATIVE ACTIVITIES

The intervention should help the Galkayo community and their respective administrations to navigate conflicts through strengthening society's capacity to manage conflict in a non-violent way. To this end, discussions held with the Galkayo administration and the different segments of the community have identified six specific areas that critically need support, in order to enhance the social cohesion and build the capacity of society to resolve conflict through working together, understanding differing views and defining joint priorities.

- 1. Support effective and integrated dispute settlement mechanisms.** The joint peace committee have so far managed to contain the conflict in Galkayo town from escalating and engulfing the entire community. However, they were unable to travel to rural areas where conflicts continue to resurface with the potential spill over effect that it could undermine peace in Galkayo town.

Potential Activities:

- Mediation and conflict resolution training
- Revision of the town Xeer
- Peace caravan
- Outreach to the rural areas
- Conflict resolution works
- Strengthening the Joint peace Committee.

- 2. A need to strengthen women's role in peacebuilding process:** Although the inclusion of women in peacebuilding processes has gained momentum, there are no women in the Joint Peace Committee of Galkayo. Among other things, there is a belief that state conflict resolution and mediation efforts are the exclusive domain of Somali men. However, growing evidence indicates that Galkayo women played a pivotal role in the current peaceful resolution of conflict, prevented the escalation of tension and supported the mutual integration process. Cognizant of the effectiveness of women in the peacebuilding

process, there is a strong desire from community members to actively involve women in order to diffuse tensions between conflicting clans and solidify the peace deal.

Potential Activities:

- Strengthen the role of women in peacebuilding process
- Assign 30% of the program cost for specific women activities that enhance the peace of the town.
- Mediation and conflict resolution training
- Peace caravan
- Outreach to the rural areas
- Conflict resolution works
- Strengthening the Joint Women Committee.

3. A need to strengthen youth role in peacebuilding process: The involvement of young people in conflict in Galkayo has created a generation of high illiteracy, unemployment and lack of hope for a better sustainable future of the region. Youth have always been part of the conflict in Somalia in general and Galkayo in particular as they are considered as the “armed hand” of the elders’ groups, clan militia or local administrations. Each group has their own list of youth they can mobilize at short notice to defend the interest of the clan and or a personal one. In addition, lack of choices and options around education and employment compelled the youth to become ready recruits for conflict and risky behaviour. A lost generation poses significant challenges not only to youth themselves, but also imposes formidable economic, political, and social costs that are a real threat to the region’s stability. Despite these challenges, Galkayo youth also show a great sense of optimism when it comes to the future of their region. They have exerted pressure on the existing administrations and thus diffused communal tensions.

Potential Activities:

- Strengthen the role of youth in peacebuilding process
- Mediation and conflict resolution training
- Peace caravan
- Outreach to the rural areas
- Conflict resolution works
- Strengthening the Joint Youth Committee.
- Find creative ways to bring youth on opposite sides of issues together, such as through art (Shaah & Sheeko), sports, music or other techniques to promote a common humanity.

4. The role of local business in peacebuilding process: There is a growing recognition among the business community about the role that economic factors play in driving and perpetuating conflicts in Galkayo. Realizing the dire situation of the region, the Joint Chamber of Commerce of Galmudug and the Chamber of Commerce of Puntland mobilized their resources in search of a permanent solution through community relations campaigns, local partnerships, and exerting their influence on the local and state level administrations to diffuse the conflict and normalize relations. Their active involvement in the peacebuilding process stems from the impact the conflict had on business in the area and their role as leading citizens among their communities.

Potential Activities:

- Strengthen the role of local business in peacebuilding process
- Promoting economic opportunity and entrepreneurship between North and South Galkayo.
- Mediation and conflict resolution training
- Peace caravan
- Outreach to the rural areas
- Conflict resolution works
- Strengthening the Joint Chambers of Commerce.

5. The role of media in peacebuilding process: People in Galkayo recognize the negative impact of media in escalating conflict than the media's impact on peacebuilding. The media has played a destructive role in fueling the conflict through its negative messages. However, in recent times, Galkayo media is recognized as containing potential conflicts. Hence, constructive engagement with the media is crucial to support the peacebuilding process through awareness and information campaigns intended to change the understanding of the public.

Potential Activities:

- Training the media on peacebuilding and conflict management
- looking for and building on shared attributes among the clans.
- Peace messages
- Organizing town hall meetings
- Peace drama

6. Rehabilitation of Solar Streetlighting: SSF has installed 329 solar street light in North and South Galkayo in 2014/5. Only some of the solar lights installed by SSF are working in both south and north due to various factors including continued fighting, lack of maintenance coupled with battery life. The absence of the solar lights has had a negative impact, with increases in crimes such as robbery, theft and rape. Therefore, the need for putting in place sustainable maintenance plans for the solar lights is key to help the community benefit from the maintained solar lights.

Potential Activities:

- Rehabilitation of the Solar street lights.
- Sustainable maintenance plan

CALL FOR PROPOSALS

SSF seeks to support interventions designed and delivered in Galkayo town (North and South) to meet the six objectives provided above. Alongside each objective, potential activities have been listed, however these are intended to be illustrative rather than prescriptive. SSF recognizes that there may be additional activities to meet the desired objectives and is open to organisations drawing on their experience to identify additional areas of work.

SSF also recognizes that there are numerous of initiatives ongoing in this sector; it is, therefore, critical that consortium responding to this Call demonstrate their awareness of ongoing initiatives and coordinate closely with organisations already working in the space such as UNDP, Interpeace, and CDI. SSF will also need to ensure that activities are aligned with those of other partners; therefore, it is possible that some activities will need to be deprioritised as other partners' plans become clearer. The selected bidder will, therefore, need to take a flexible approach and evolve the project design in

coordination with the SSF team to ensure good sequencing and complementarity with the activities of other partners.

ANNEX II: PROPOSAL FORMAT AND CONTENT REQUIREMENTS

GEOGRAPHIC FOCUS, TIMELINE AND BUDGET

- Federal Member States for this call are: Galmudug, and Puntland State of Somalia specifically Galkayo town.
- Interventions should be designed to be carried out from February 2019 – April 2020, including a two-month close-out period.
- The total amount available for this Call is USD 1 million.
- SSF will make one award under this Call.

GENERAL GUIDANCE

- The core Proposal should not exceed 20 A4 pages, one-sided, a minimum font size of 11.
- The Proposal should clearly convey the investment vision and strategy, with broad description of activities that tie back to vision and strategy.
- The Proposal should include a short introductory statement giving any context to your Proposal that you feel is particularly important to bring to the attention of the Stability Fund related to:
 - Your consortium's suitability as an SSF partner
 - The consortium's track record in peacebuilding and conflict resolution works.
 - The consortium track record in the geographical area (Galmudug/Puntland)
 - Linkage with ongoing relevant projects or initiatives
 - Why you believe the initiatives you are proposing will have significant and lasting impact on stability in Galkayo town and its surroundings.
- The remainder of the Proposal should be formatted in line with the 'Responses to Evaluation Criteria' section detailed below.

RESPONSES TO EVALUATION CRITERIA

A. *Demonstrated understanding of the targeted Federal Member States in general and Galkayo town in particular and approach to operating within that context (15%)*

- Provide evidence the consortium has operated successfully in the targeted Galmudug and Puntland States for the last five (5) years.
- Provide evidence of working with government, peace committees, women, youth, and local business on peacebuilding and conflict resolution activities.
- Provide confirmation the consortium not aware of any issues specific to the member organizations that might hamper its ability to operate in the targeted Galmudug and Puntland States.
- Include organizations' registration to operate in Galmudug and Puntland States.
- Provide a brief description of at least two (2) other similar projects that implemented in Galmudug and Puntland States. Please provide referees who SSF will contact for a reference check.

B. *Demonstration of how the investment ensures Value for Money, i.e. economy, efficiency, effectiveness and equity (15%)*

- Explain how your delivery process will ensure value for money i.e. economy, efficiency, effectiveness and equity

C. *Clearly articulated Design and Methodology including innovation and partnerships with formal and informal institutions. (30%)*

- The consortium needs to provide the initiative's theory of change.
- It is important to describe the organisation's vision for the intended change and impact on the overall social inclusion agenda for Galkayo.
- SSF is committed to be a flexible and adaptive Fund, in support of this please detail ability to generate evidence on what's working, and what's not, and how this can contribute to SSF's and the broader stabilisation learning agenda.
- Please detail proposed approach to ensuring strong Somali ownership, innovation and sustainability of proposed initiatives.

D. *Previous experience implementing peacebuilding and reconciliation projects. (20%)*

- Applicants to provide a brief description of two or more relevant projects previously undertaken in the area of peace building and conflict resolution to include lessons learnt from their experience and how they can apply it to this Initiative, if awarded.

E. *Experience of effective community, government (at all levels: FMS, district and town) and private sector engagement including clear approach to Gender Equality and Social Inclusion (GESI) and conflict sensitivity (20%)*

- Provide details of at least one (1) previous experience in the following areas to include lessons learnt and how they were applied or can be applied:
 1. Peace Building
 2. Reconciliation and Mediation

BUDGET

See **Annex V for the Budget Template** that will need to be used.

Please note that no profit or fee will be paid under the AGA resulting from this Call.

ANNEX III: SSF ANNUAL REPORT

Please see attached document

ANNEX IV: SSF II GENDER EQUALITY AND SOCIAL INCLUSION STRATEGY

Please see attached document

ANNEX V: BUDGET TEMPLATE (TO BE FILLED)

Please see attached document

ANNEX VI: PROPOSAL SUBMISSION FORM (TO BE FILLED)

Please see attached document.